

Meeting: Haringey Strategic Partnership

Date: 5 November 2009

Report Title: New Deal for Communities Succession Plan

Report of: Geoffrey Ocen, New Deal for Communities (NDC) Programme Director

Purpose

To seek Haringey Strategic Partnership's endorsement of the NDC Succession Strategies required for submission to the Government by the end of November 2009.

It is essential that the strategies are supported by key partners in order for the improvements brought in by the NDC programme to be sustained and for the Government to approve the succession strategies.

Summary

The Bridge NDC programme will end by the 31 March 2011. An overview of the NDC programme is provided in Appendix 1. For all NDC succession strategies, CLG have recently provided requirements that must be met. In line with the CLG guidance, the following documents, together, should demonstrate that all of the criteria in the guidance are met:

- a) An overarching succession strategy for the succession area – addressing each of the 8 criteria set by CLG (Appendices 2, 2.1 and 2.2)
- b) An asset register and future management strategy (to be finalised)
- c) A comprehensive risk register and management strategy (Appendix 2.3); and
- d) Business plan for successor organisation (Appendix 2.4)

Process for assessment and approval of NDC succession strategies:

The Bridge NDC succession strategies must be submitted by the revised deadline of 27 November 2009. The NDC succession strategy will need to be endorsed by the Local Authority (both as the Accountable Body and strategic / delivery partner) and supported by other partners and stakeholders as follows:

- Endorsement by the HSP Performance Management Group (22 October 2009)
- Endorsement by the HSP (5 November 2009)
- Succession strategy and supporting documents presented to

- Haringey Council's Cabinet for approval (17 November 2009)
- Succession strategy signed by NDC Chair, NDC Director and Haringey Council's Chief Executive (24 November 2009)
- Succession strategy and supporting documents submitted to GOL and CLG (27 November 2009)

Overarching Succession Strategy: The aim of The Bridge NDC succession strategies is to set in place a compelling prospectus for sustaining change through positive engagement with the local community and key service agencies to ensure that the improvements made within the NDC area will be sustained beyond Government funding and into the long term. It involves the implementation of the following sub-strategies:

- Mainstreaming and joining up of local services including activities / assets being mainstreamed
- Implementation of The Neighbourhood Plan for the Seven Sisters area
- The Bridge Renewal Trust, a charitable company limited by guarantee set up as a viable successor body to the NDC. The Trust will sustain and build on the NDC activities will particular focus on tackling health inequalities.

The HSP is requested to commit to supporting the NDC succession strategies including:

- Working together in the future to monitor delivery in the NDC and surrounding areas
- Refining the succession strategy as necessary.
- Inviting the Bridge Renewal Trust to join the HSP framework and supporting the Trust to deliver outcomes that are aligned towards the LAA targets and other local outcomes

The Bridge Renewal Trust Update: The Bridge Renewal Trust was incorporated as a company limited by guarantee (company number 6949568) on 1 July 2009 with three initial Directors nominated by the NDC Partnership Board. Progress is underway to establish an expanded and robust governance arrangement comprised of 10 Members/Trustees. The following Nominating Organisations are being asked to provide nominations as follows: London Borough of Haringey (2 representatives), NHS Haringey (1) and The Mental Health Trust (1). This will be followed by a skill audit to assess existing skills on the Board and determine skill gaps that will inform the appointment of the final 3 Members. The Bridge Renewal Trust has also successfully applied for charity status and it has been entered in the Register of Charities under charity registration number 1131941.

Legal/Financial Implications

1. The Bridge NDC activities have been fully funded from external grant from the Department of Communities and Local Government. London Borough of Haringey has acted as the 'accountable body' for the programme.
2. The NDC Partnership Board that has been responsible for the strategic

operations of the NDC programme adopted the strategy of ensuring that the NDC successor body would be fully supported to ensure that it is viable and sustainable. To this end, The Partnership Board and Haringey Council are in the process of agreeing a number of initiatives including lease arrangements and transfer of income from NDC investments to The Bridge Renewal Trust.

Recommendations

That Haringey Strategic Partnership Members:

1. Note the Government requirements for NDC succession strategies including their placement in the context of the local delivery landscape and links with LAA and other local strategies.
2. Endorse the NDC succession strategies ahead of the required submission to the Department for Communities and Local Government by the end of November 2009.
3. Note that Haringey Council (as the Accountable Body), Government Office for London (GOL) and the Department of Community and Local Government (CLG) may require changes to be made to the Succession Strategies as part of the approval process.

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Background

The Bridge NDC is a £50 million regeneration programme based in the South Tottenham and Seven Sisters area. It is made up of a partnership between local residents and key agencies such as: Haringey council, the National Health Service, The Mental Health Trust, The Metropolitan Police, Job Centre Plus, The Learning & Skills Council, HAVCO (from 2009) and North London Business (from 2009). It began in April 2001 and runs for ten years till March 2011.

The Bridge NDC programme has so far invested over £48m since 2001 and levered in over £26m of match funding into the Seven Sisters area.

Since 2006, The NDC delivery theme structure has been grouped into three workstreams:

- Education, Enterprise and Employment
- Health, Social Care, Sport and Leisure
- Neighbourhood Services (Housing, Environment and Crime)

The latest performance review reveals that the NDC has delivered a number of successful outcomes (from MORI 2008) including community involvement, crime, environment, employment and health (Appendix 1).

Appendices

1. Appendix 1 – Overview of the NDC programme
2. Appendix 2 – NDC Draft Overarching Succession Strategy
3. Appendix 2.1 – Forward Plan
4. Appendix 2.2 – NDC Draft Community Empowerment Plan
5. Appendix 2.3 - Risk Register and Management Strategy
6. Appendix 2.4 – Business Plan for The Bridge Renewal Trust